



Committee of the Whole  
Agenda published February 20, 2026  
Addendum published February 27, 2026  
Revised Addendum published March 2, 2026

Date: March 3, 2026  
Time: 9:30 am  
Location: Council Chambers, City Hall, second floor

Pages

6. Delegations

- 6.1 *Leah Logan and Sylvia Harris, Indwell, regarding real estate matter declaring intent to lease Waterdown Road properties (LLS-16-26)*
- 6.2 *Leah Logan and Sylvia Harris, Indwell, regarding City land for affordable housing (DGM-11-26)*
- 6.3 *Garth Brown, regarding City land for affordable housing (DGM-11-26)*
- 6.4 *Brian Dean, Beth Norton, and Barry Glazier, Burlington Downtown Business Association, regarding Strategic parking framework for downtown Burlington (PWS-05-26)* 1 - 7
- 6.5 *Anita Cassidy, Burlington Economic Development and Tourism, regarding Burlington Economic Development & Tourism – Destination Stewardship Plan (TRN-02-26)* 8 - 28
- 6.6 *Anita Cassidy, Burlington Economic Development and Tourism, regarding City of Burlington Community Strategic Plan - Horizon 2050 (TRN-03-26)* 29 - 36
- 6.7 *Amy Schnurr, BurlingtonGreen Environmental Association, regarding City of Burlington Community Strategic Plan – Horizon 2050 (TRN-03-26)*
- 6.8 *Amy Schnurr, BurlingtonGreen Environmental Association, regarding Strategic parking framework for downtown Burlington (PWS-05-26)*
- 6.9 *Amy Schnurr, BurlingtonGreen Environmental Association, regarding Electric Vehicle Charging Policy and pricing options (PWS-06-26)*

- 6.10 *Jim Thomson, regarding Use of Corporate Resources During an Election Policy review (LLS-12-26)*
- 6.11 *Jim Thomson, regarding Confidential legal advice regarding a breach of solicitor-client privileged information - Millcroft Golf Course (LLS-20-26)*

## **7. Consent Items**

### **7.5 Burlington Economic Development & Tourism – Destination Stewardship Plan (TRN-02-26) (CCS)**

- a. *Correspondence from Maria V. Fortunato, Hamilton Halton Brant Regional Tourism Association, regarding Burlington Economic Development & Tourism – Destination Stewardship Plan (TRN-02-26) (CCS)* 37 - 38
- b. *Correspondence from Aldershot Village Business Improvement Area and Burlington Downtown Business Association regarding Burlington Economic Development and Tourism - Destination Stewardship Plan (TRN-02-26)* 39 - 40

## **8. Community and Corporate Services**

### **8.3 City of Burlington Community Strategic Plan – Horizon 2050 (TRN-03-26)**

- a. *Staff presentation regarding City of Burlington Community Strategic Plan – Horizon 2050 (TRN-03-26)* 41 - 51
- b. *Correspondence from Adam Millar, Bay Area Climate Change Committee, regarding City of Burlington Community Strategic Plan – Horizon 2050 (TRN-03-26)* 52 - 53
- c. *Correspondence from Mathew McAuley, Burlington Sustainable Development Advisory Committee, regarding City of Burlington Community Strategic Plan – Horizon 2050 (TRN-03-26)* 54 - 56

## **9. Confidential Items and Closed Meeting**

### **9.1 Confidential legal advice regarding a breach of solicitor-client privileged information - Millcroft Golf Course (LLS-20-26)**

Pursuant to Section 239(2)(f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose

## **11. Public Works**

- 11.1 Strategic parking framework for downtown Burlington (PWS-05-26)
- a. *Correspondence from Mike Collins-Williams, West End Home Builders' Association, regarding Strategic parking framework for downtown Burlington (PWS-05-26)* 57 - 58
  - b. *Correspondence from Adam Millar, Bay Area Climate Change Committee, regarding Strategic parking framework for downtown Burlington (PWS-05-26)* 59 - 60

- 11.2 Electric Vehicle Charging Policy and pricing options (PWS-06-26)
- a. *Correspondence from Adam Millar, Bay Area Climate Change Committee, regarding Electric Vehicle Charging Policy and pricing options (PWS-06-26)* 61 - 62

## 12. Growth Management

- 12.2 City land for affordable housing (DGM-11-26)
- a. *Correspondence from Cathy Greven, Faith Communities of Halton, regarding City land for affordable housing (DGM-11-26)* 63 - 63
  - b. *Correspondence from Jerry Fairbridge, Burlington East Community Church, regarding City land for affordable housing (DGM-11-26)* 64 - 64
  - c. *Correspondence from Mary Kay Aird regarding City land for affordable housing (DGM-11-26)* 65 - 65

## 13. Statutory Public Meetings

- 13.1 Delegated Authority By-law amendments and enabling Official Plan Amendments (LLS-13-26)
- a. *Staff presentation regarding Delegated Authority By-law amendments and enabling Official Plan Amendments (LLS-13-26)* 66 - 70

# **Burlington Downtown Business Association**

## **Delegation**

### ***Strategic Parking Framework for Downtown Burlington***

## Defined Parking Area + Reserve Fund

- *DPA investment= \$273,000/year*
- *2017 – 2027 = \$5,400,000*

RF800051 Parking District	(245,514.25)
RF800685 Parking Growth Reserve Fund	(7,807,949.48)
RF800686 Parking Renewal Reserve Fund	(4,458,166.94)

**Current Reserve = (approximately) \$12.5 M**

## **Burlington Downtown Recommendations:**

- ① THAT Committee of the Whole approve the *Strategic Parking Framework for Downtown Burlington* report as presented.
- ② THAT facility design and a construction schedule for a public off-street parking facility, east of Brant Street, be submitted by Transportation Services as a capital budget request (2027 budget) for the year 2028.
- ③ THAT City of Burlington Finance Department be directed to conduct a detailed financial analysis to confirm long-term affordability, reserve capacity and overall sustainability of the Downtown parking system in order to support the expedited planning, design and construction of a new off-street parking facility east of Brant.
- ④ THAT this detailed financial analysis be presented for review by the Downtown Parking Advisory Committee (DPC) and Board of the Burlington Downtown Business Association (BDBA).

<b>Project Name:</b>	<b>Future Downtown Public Off-Street Parking Facilities</b>		
<b>Project Number:</b>	RD-PK-87	<b>Department:</b>	Transportation Services

**Project Description**

Future off-street parking facility(s) based upon the need identified in the Burlington Downtown Parking Study Report in September 2011 (TS-37-11). This report was refreshed by the Carl Walker Report in 2013 (TS-07-13) confirming the requirement of a downtown garage facility in the future.

The need and justification for a future parking structure is being reconfirmed through the Downtown Parking Plan (DPP) which commenced in 2024 and is anticipated to be completed in 2025. The Downtown Parking Plan is determining the need for additional parking supply in the Downtown, preferred location, timing for implementation and design (i.e., private/public partnerships, parking structure, surface parking, etc.). The DPP will make recommendations on timing and budgeting for a future structure, if required.

**Location**

2029 - Facility Design  
 2030 - Construction

**Funding Breakdown**

Funding Source	2025	2026	2027	2028	2029 - 2034	2025 - 2034
Capital Reserve Funds					12,375	12,375
Debt					6,125	6,125
<b>Total</b>					<b>18,500</b>	<b>18,500</b>

\*Numbers are in \$ Thousands and may not add due to rounding

## BDBA SURVEY: Key Findings

- ① **Critical Shortage for Growth:** **92%** of respondents disagree that there is adequate public parking to support the growth of their business over the next 5 years
  
- ② **Employee Impact:** **69%** report that there is insufficient parking within one block to meet the needs of their staff, **limited availability directly correlates with their ability to attract and retain staff.**

## BDBA SURVEY: Key Findings

- ③ **Negative Customer Experience:** 96% of businesses describe the feedback they receive from patrons regarding parking as "generally negative."

### Overall Conclusions

- ♦ 70% of businesses stating their employees cannot find adequate parking nearby, staff are often forced to compete for the same limited inventory as customers or park at significant distances/costs, further straining the limited supply
- ♦ The prevailing sentiment is that the current supply is already at capacity and inhibiting potential revenue
- ♦ Stakeholders strongly favour strategies that increase the supply and ease of finding spaces over changes to pricing structures
- ♦ Addressing the availability of convenient parking is identified as the most critical factor for sustaining downtown business vitality



BURLINGTON  
DOWNTOWN

## **Burlington Downtown Business Association**

*Thank you*

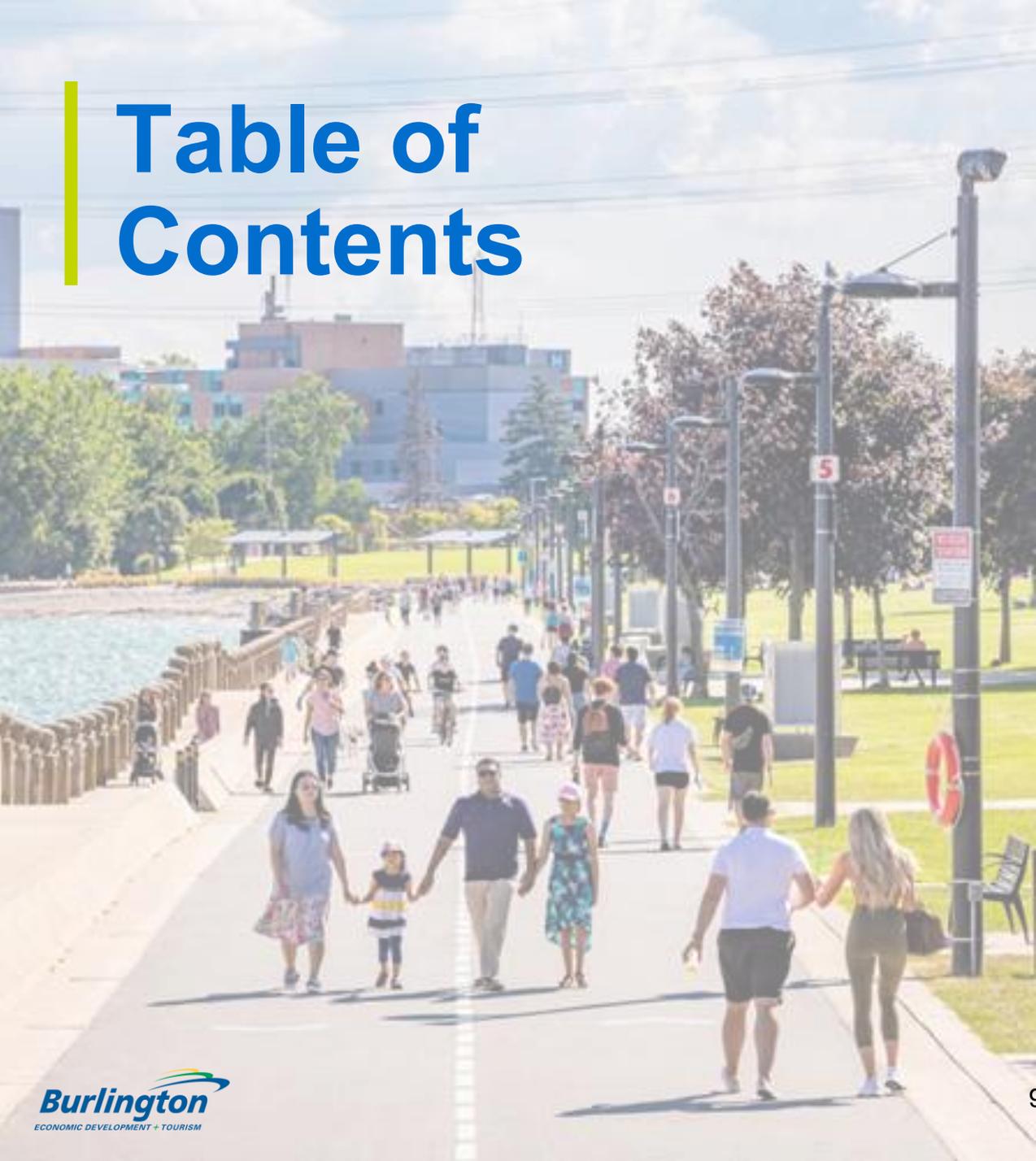
# DESTINATION STEWARDSHIP PLAN

WELCOME TO BURLINGTON

**Anita Cassidy**  
Executive Director

**Claire Green**  
Director, Destination  
Development & Marketing

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**Our Focus Today**

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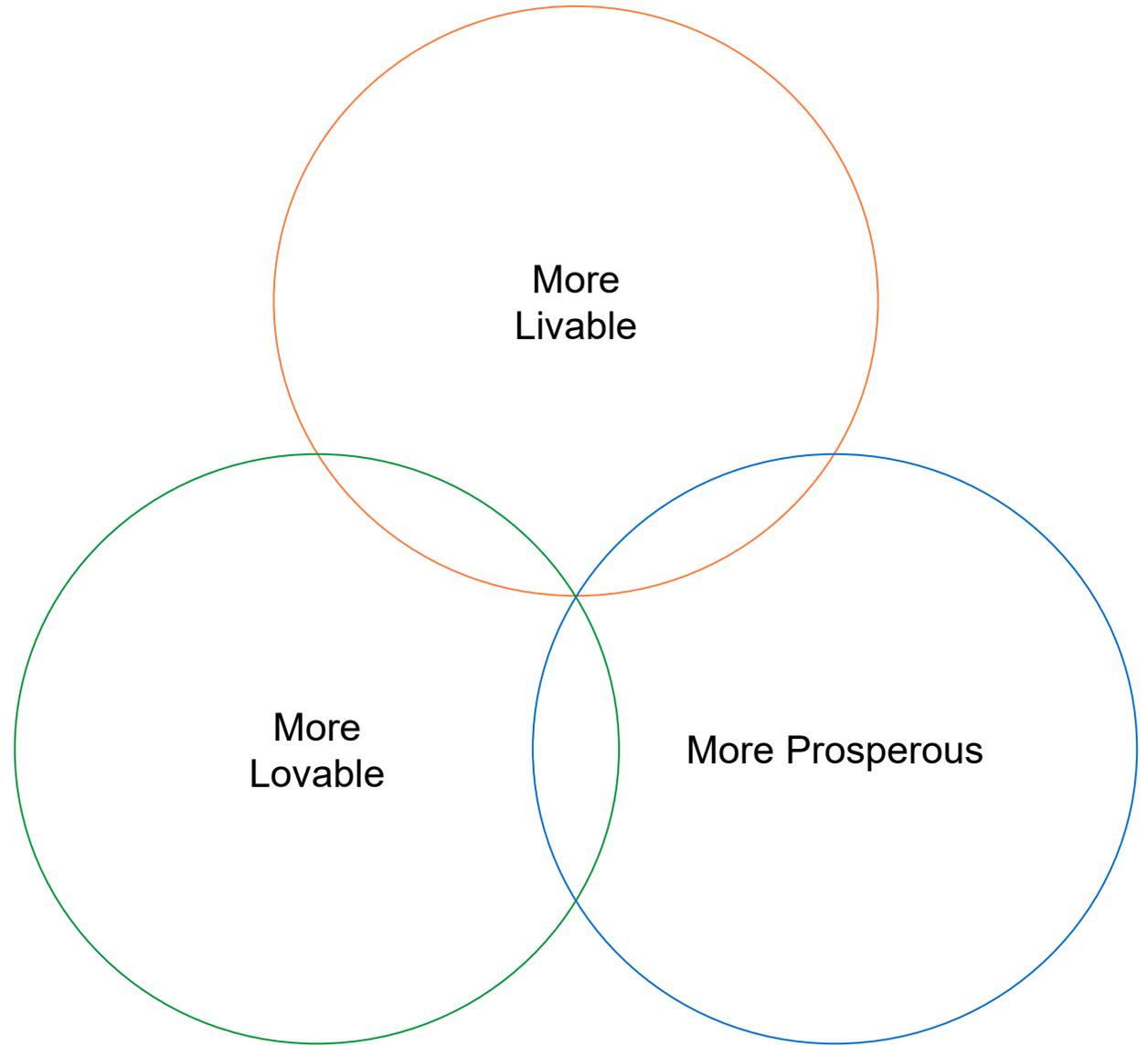
# What is a Destination Stewardship plan?

A Destination Stewardship Plan provides a strategic roadmap for sustainable tourism development that balances visitor experiences, community needs, environmental protection, and economic prosperity.

Unlike traditional tourism plans, Burlington's approach recognizes the similarities between attractive places to visit and attractive places to live and work, creating mutual benefits for visitors, residents, and businesses.



**Visitors want to visit those destinations that are also attractive places to live and to work.**



# An integrated approach to destination development

## **HORIZON 2050**

Horizon 2050 is Burlington's long-term strategic plan, focused on shaping the city's growth and development to ensure a sustainable, vibrant future for residents, businesses, and visitors.

## **ECONOMIC DEVELOPMENT**

Such an approach will complement broader economic development initiatives designed to position Burlington as an attractive centre for businesses and the growing greater Toronto population base.

## **DESTINATION BRAND PROJECT**

The merger between Tourism Burlington and Burlington Economic Development streamlines efforts to support Burlington's businesses and tourism, while focusing on marketing to create a strong, unique destination brand for the city.

## **DESTINATION STEWARDSHIP PLAN**

The Destination Stewardship Plan will be linked to Burlington's economic development strategy and provide key inputs to the Destination Brand project currently underway.

# Destination Stewardship Plan Objectives

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**OBJECTIVE 1** Define the tourism vision for Burlington for the next 5 - 10 years.

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**OBJECTIVE 2** Present strategic directions, priority areas and action items that will help to create long-term community wealth for Burlington through tourism.

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**OBJECTIVE 3** Serve as a collective tourism roadmap for destination stakeholders that will help to ensure the long-term sustainability of our destination and grow Burlington's competitive position as a destination of choice.

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# Vision Statement

By 2030, Burlington will be Ontario's premier destination, seamlessly blending vibrant urban amenities with stunning natural beauty and waterfront views. Its strategic location in a rapidly growing corridor positions Burlington as a key player in attracting diverse visitors and businesses with its unique cultural, recreational, and culinary experiences.

Burlington will thrive as a vibrant hub for arts, recreation, and business, offering high-quality amenities, safe communities, and diverse, year-round programming. Embracing innovation and growth, Burlington will be designed for the future, with thoughtful and strategic planning to ensure it becomes a top-ranked Canadian city where people live, work, and play. The city will develop and manage tourism for the benefit of the community, providing unforgettable experiences for both residents and visitors, and fostering a vibrant, inclusive, and prosperous environment for all.

# Leisure Target Audiences\*



**Diverse Families**



**Suburban Families**



**Affluent Mature Families**



**Diverse Urban Starters**

# Business & Group Travel

**Business & Group Travel Hub:** Popular for professionals attending events, conferences, and corporate retreats.

**Prime Location & Venues:** Accessible, high-quality venues and accommodations in a key commercial corridor.

**Leisure & Business Blend:** Strategic GTA location with a unique mix of leisure amenities, ideal for groups, conferences, and regional gatherings.



# Key Pillars of the Destination Stewardship Plan

STRATEGIC PRIORITY  
#1

**Branding &  
Marketing**

STRATEGIC PRIORITY  
#2

**Product &  
Programming**

STRATEGIC PRIORITY  
#3

**Environment &  
Enabling  
Conditions**

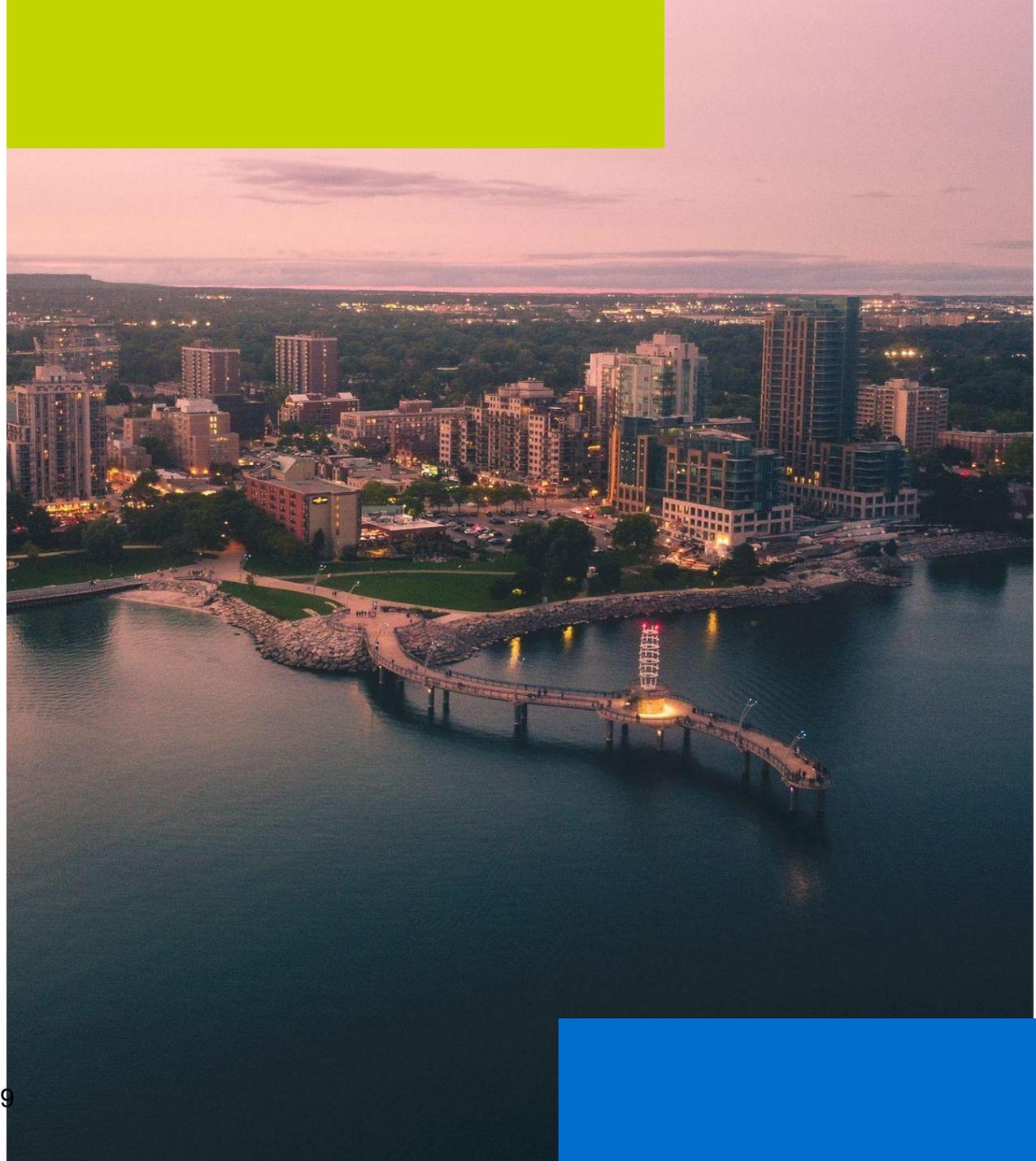
# Pillar 1: Branding & Marketing

# Why It Matters

Effective branding makes a destination stand out by **highlighting unique attributes** and **differentiating the destination** in a crowded field.

Communication and marketing of these unique selling points can build an **emotional connection and appeal** to the target audience's interests and desires.

**Sales, customer experience support and the effective use of partnerships** in undertaking marketing activities all form part of a successful, overall destination marketing and positioning strategy.



# Key Strategic Pillars

Content

Channels

Sales

Group Travel

Partnerships

Visitor Services

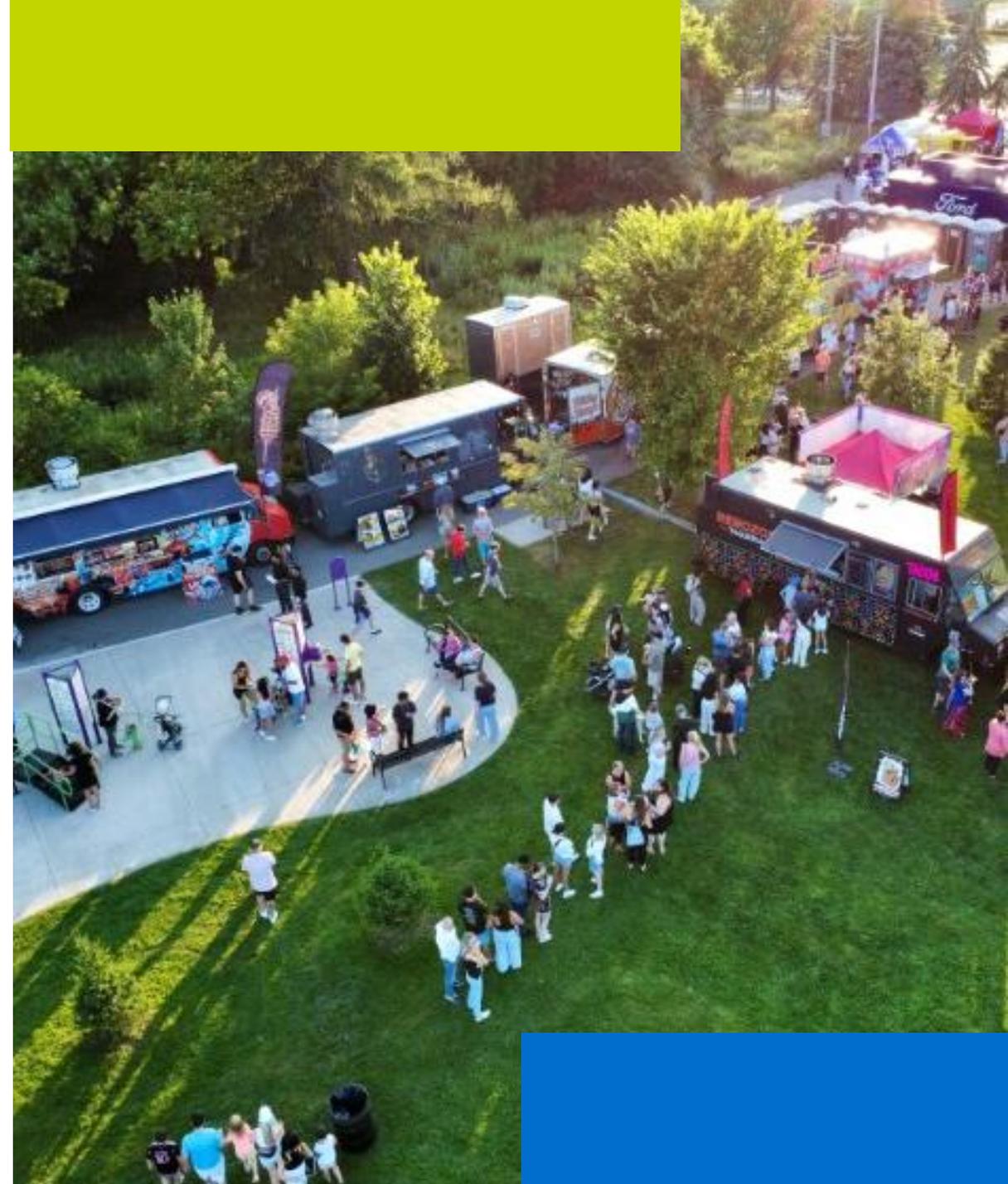
# Pillar 2: Product & Programming

# Why It Matters

Programming, notably high-profile festivals and events, complements the product offering by **animating public spaces** and **inspiring travel** throughout the year.

While the waterfront's uniqueness makes it central to Burlington's tourism, concentration of visitor activity—often from multiple large events—short-changes broader visitor-ready offerings.

Spreading visitors beyond the waterfront to reduce congestion and **distribute benefits citywide** will require participation at the city, neighbourhood, event organizer and commercial level.



# Key Strategic Pillars

Neighbourhoods

Festivals & Events

Arts & Culture

Family Friendly  
Attractions

Culinary &  
Agriculture

Outdoor Recreation

# Pillar 3: Environment & Enabling Conditions

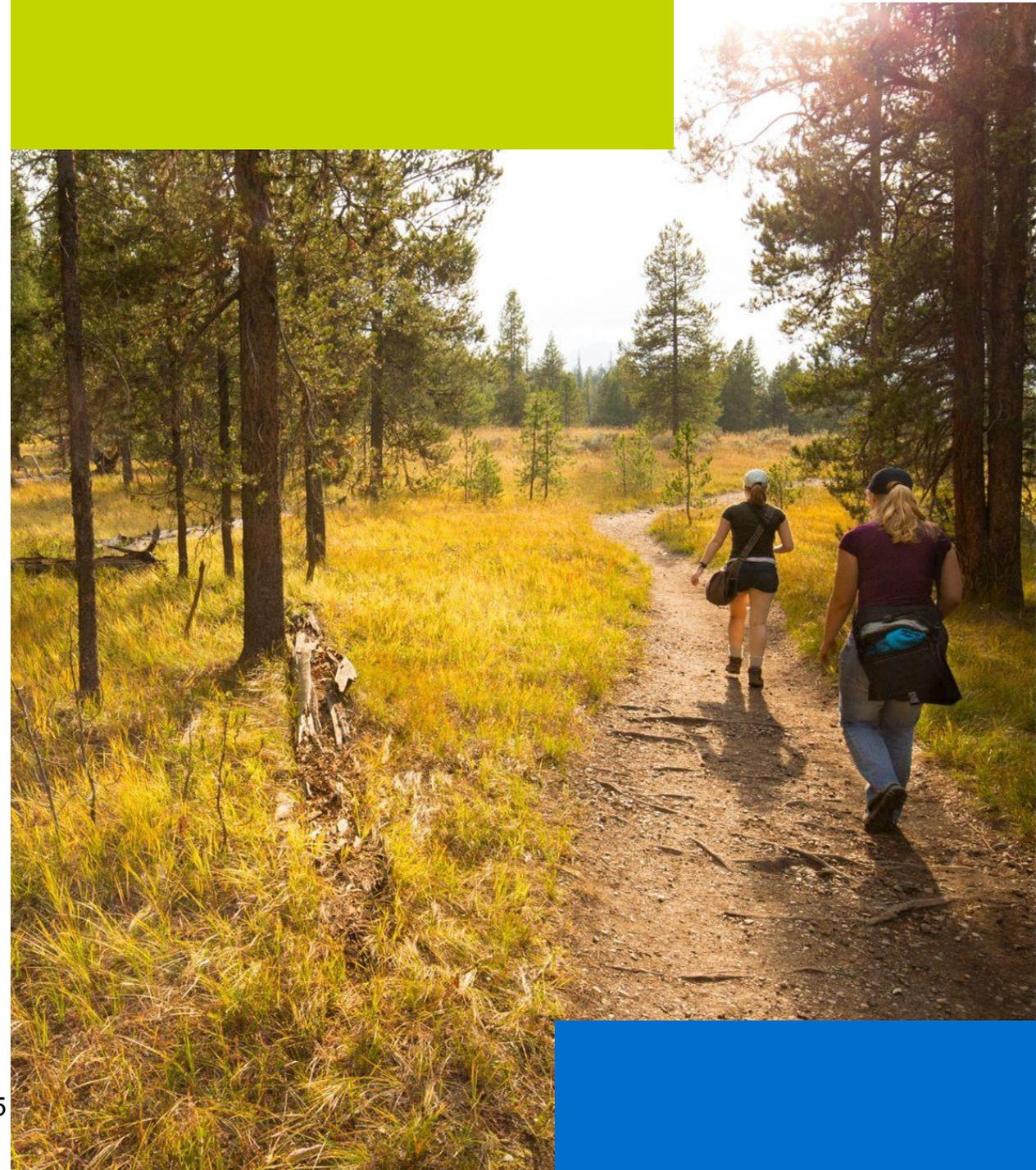
# Why It Matters

Burlington's appeal as a tourism destination is intrinsically tied to its **physical infrastructure** and the **supportive systems** that enhance visitor experiences.

From event facilities and public spaces to accessibility initiatives and technological advancements, these elements form the backbone of Burlington's tourism landscape.

By **strategically developing** these areas, the city aims to create an environment that not only attracts visitors but also ensures their stay is **seamless, enjoyable, and respectful** of the local community.

These efforts lay the groundwork for a thriving, sustainable tourism ecosystem that benefits both visitors and residents alike.



# Key Strategic Pillars

Event Infrastructure

Accessibility &  
Inclusivity

Connectivity &  
Transportation

Technology &  
Innovation

Sustainability &  
Climate Action

Destination  
Governance

# Destination Development and Marketing 2025-2026 Priorities

**Co-Marketing and  
Partnerships**

**Seasonal  
Campaigns and  
Digital**

**Development of  
Key  
Sub-Strategies**

**Destination Brand Project (Q1-Q2 2026)**

**Destination Stewardship Plan Implementation (2024-2027)**

# Get in Touch

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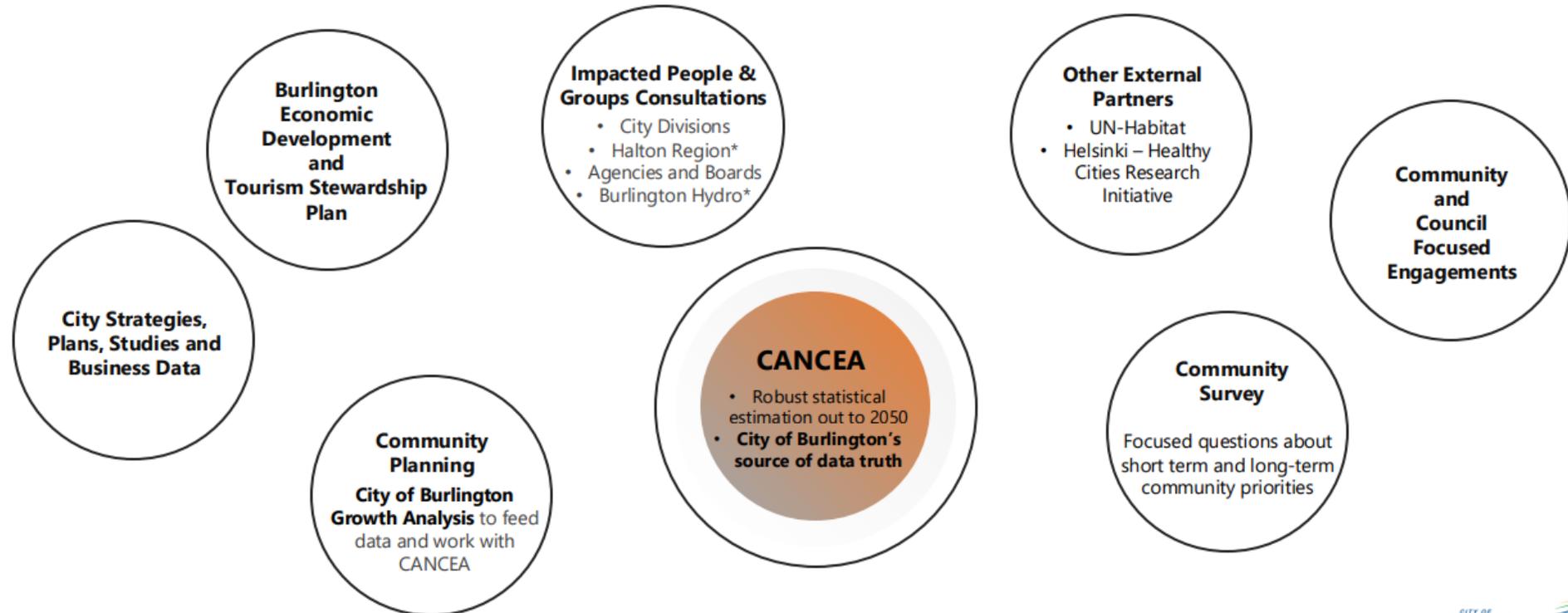
# Horizon 2050 and BEDT Strategy Alignment

March 2, 2025

# Horizon 2050 and BEDT Alignment

## Key Sources of Information & Data

Information and data that informed the Community Profile and Strategic Themes for Horizon 2050.



\*These engagements are still to be conducted.

# BEDT Stakeholder Engagement



## Visitor Perspectives

**Visitor Surveys**  
Distribution: May 14 - Jun 10, 2024  
Responses: 863



## Community Perspectives

**Community Surveys**  
Distribution: Mar 12 - Apr 11, 2025  
Responses: 1,009



## Stakeholder Perspectives

**Business Survey**  
Distribution: Mar 12 - Apr 11, 2025  
Responses: 68

**Stakeholder Engagement**  
Business Community Stakeholders  
Tourism Sector Stakeholders

# BEDT Engagement Key Insights

## Positive Perception by Community

Burlington ranks highest among respondents as a place to live, visit, and work in the Southern Ontario region. 75% of residents and 68% of businesses are optimistic about the future of Burlington.

## Strategic Location

When asked what sets Burlington apart from other cities in Southern Ontario is its proximity to major cities in the region as well as access to outdoor and waterfront amenities.

## Safe, Clean & Welcoming

81% of residents and 80% of businesses say Burlington is welcoming.

## Affordability & Growth as Top Priorities

Affordable housing, neighbourhood amenities, and job opportunities are top development priorities for residents and businesses.

## Most Livable City

Burlington's quality of life is its strongest quality, with the majority of residents citing it as the main reason for choosing to live in the city and as the top attribute they want Burlington to be known for in the future.

93% of residents and 92% of businesses rate Burlington as being a good place to raise a family

91% of residents and 87% of businesses rate Burlington as having a great quality of life

## Top Insights from Engagement

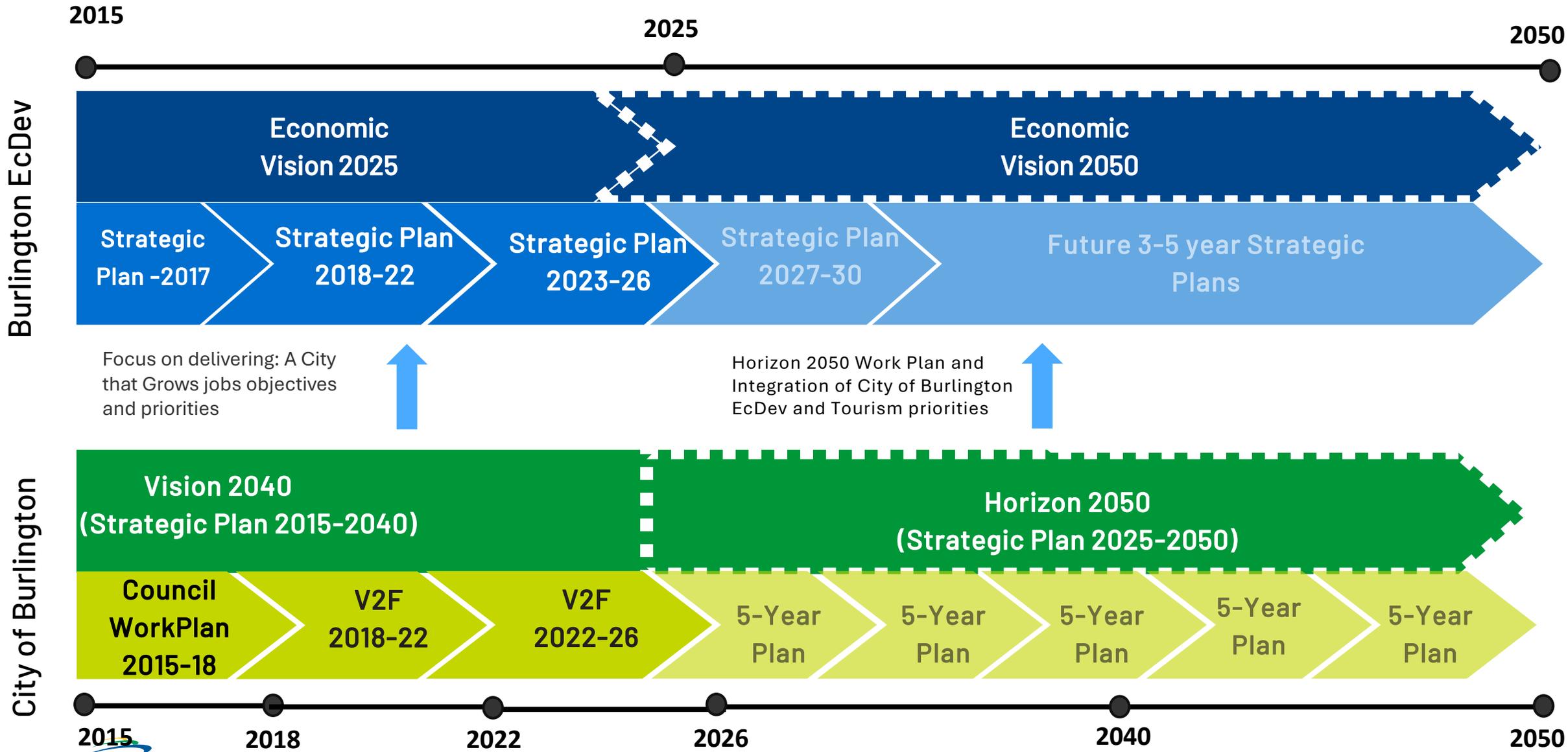
Outlined below are the most significant findings and insights gathered through the engagements.

### Key Engagement Findings

Theme	 <p><b>Sustainable, Multi-Modal Mobility</b></p>	 <p><b>Complete, Inclusive, Connected Communities</b></p>	 <p><b>Affordability, Equity and Access</b></p>	 <p><b>Health and Wellbeing</b></p>
Key Findings	<ul style="list-style-type: none"> <li>• Accessible &amp; Affordable Transportation</li> <li>• Active &amp; Sustainable Mobility</li> <li>• Infrastructure &amp; Connectivity</li> <li>• Safety &amp; Security</li> <li>• Innovation &amp; Future-Ready Transit</li> </ul>	<ul style="list-style-type: none"> <li>• Connected &amp; Inclusive Communities</li> <li>• Accessible &amp; Affordable Living</li> <li>• Green Spaces &amp; Recreation</li> <li>• Mobility &amp; Walkability</li> <li>• Cultural &amp; Community Engagement</li> </ul>	<ul style="list-style-type: none"> <li>• Affordable &amp; Inclusive Housing</li> <li>• Economic Growth &amp; Job Opportunities</li> <li>• Social Equity &amp; Accessibility</li> <li>• Innovative Housing Solutions</li> <li>• Partnerships &amp; Policy Support</li> </ul>	<ul style="list-style-type: none"> <li>• Green Spaces &amp; Environmental Preservation</li> <li>• Health &amp; Wellness Access</li> <li>• Community Connection &amp; Social Engagement</li> <li>• Active Living &amp; Recreation</li> <li>• Accessibility &amp; Safety</li> </ul>
Theme	 <p><b>Transparent, Adaptive Governance</b></p>	 <p><b>Resilient, Responsive Systems</b></p>	 <p><b>Future Readiness and Digital Transformation</b></p>	 <p><b>Dynamic Economic Growth and Innovation</b></p>
Key Findings	<ul style="list-style-type: none"> <li>• Transparency &amp; Accountability</li> <li>• Community Engagement &amp; Participation</li> <li>• Data-Driven &amp; Adaptive Governance</li> <li>• Diversity &amp; Inclusion</li> <li>• Innovation &amp; Collaboration</li> </ul>	<ul style="list-style-type: none"> <li>• Sustainable &amp; Thoughtful Growth</li> <li>• Environmental Responsibility &amp; Climate Resilience</li> <li>• Infrastructure &amp; Mobility Improvements</li> <li>• Community Well-being &amp; Inclusivity</li> <li>• Innovation &amp; Technology Integration</li> </ul>	<ul style="list-style-type: none"> <li>• Digital Transformation &amp; Smart City Development</li> <li>• Innovation &amp; Emerging Technologies</li> <li>• Data-Driven Decision Making &amp; Transparency</li> <li>• Cybersecurity &amp; Privacy</li> <li>• Sustainable Technology Integration</li> </ul>	<ul style="list-style-type: none"> <li>• Economic Growth &amp; Job Creation</li> <li>• Innovation &amp; Technology Advancement</li> <li>• Support for Small Businesses &amp; Entrepreneurs</li> <li>• Education &amp; Workforce Development</li> <li>• Sustainable &amp; Inclusive Economic Strategies</li> </ul>

These key concepts and insights gathered through engagement for each strategic theme informed the development of the strategic framework.

# Strategic Alignment with Horizon 2050: Burlington's Economic Development Strategy in Context (2015-2050)



# Vision and Strategy Alignment

## Long Term Vision



### City of Burlington Vision 2040 Strategic Plan / Horizon 2050\*

- We support a **strong diverse local economy** that provides opportunities for residents and business to prosper.
- As a community, we **champion local enterprise**, participate in economic life, and help build a Burlington where **everyone can succeed**

## Short/Medium Term Strategy and Implementation



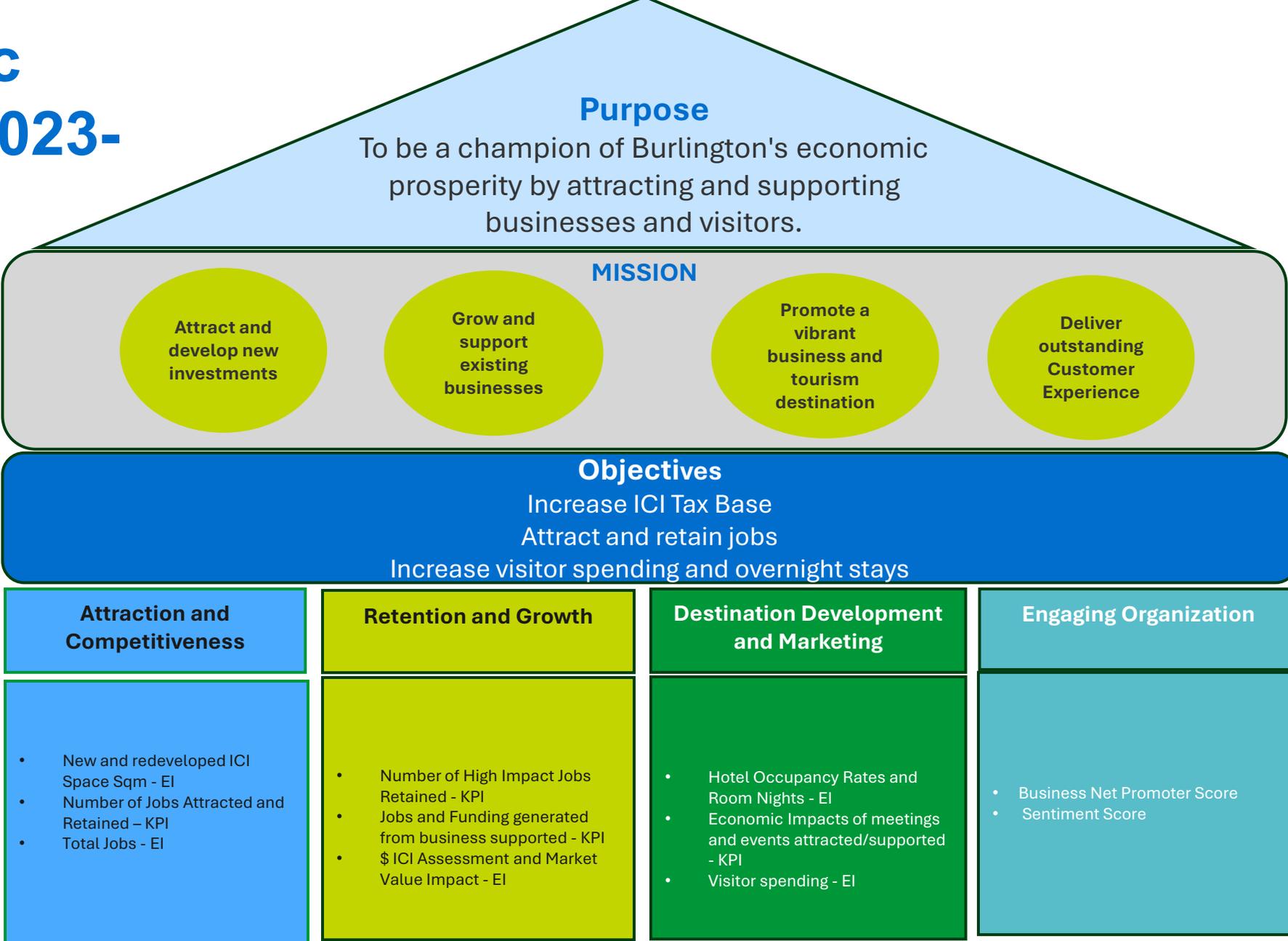
### Vision to Focus/5 Year Business Plan

- Increase economic prosperity and community response City growth
- Enable a healthy and greener city

### BEDT Strategic Plan

- Destination Stewardship Plan
- Business Retention and Expansion Strategy
- Innovation and Entrepreneurship Strategy
- Post Secondary Attraction Strategy
- Investment Attraction Strategy

# Strategic House 2023-2026



← Pillars

← Economic Indicators(EI) & KPIs

\*Economic Indicators(EI) show impact of activities and overall economic health but can not be directly influenced

\*KPIs are direct impact of BEDT touchpoints



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February 26, 2026

Mayor Marianne Meed Ward and Members of Council  
City of Burlington  
426 Brant Street  
Burlington, ON

RE: Letter of Support TRN-02-26 Burlington Economic Development & Tourism Destination Stewardship Plan

Dear Mayor and Members of Council,

On behalf of RTO3 Hamilton Halton Brant, I am pleased to provide this letter of support for the Burlington Economic Development & Tourism Destination Stewardship Plan outlined in Report TRN-02-26.

RTO3 Hamilton Halton Brant is the Regional Tourism Organization serving the geographic area that includes Hamilton, Burlington, Halton, Brant, Six Nations of the Grand River Territory and Mississaugas of the Credit First Nation. As an independent, industry-led, not-for-profit tourism organization funded by the Ontario Ministry of Tourism, Culture and Gaming, our mandate is to drive tourism growth, economic activity, and job creation through collaborative destination marketing, product development, workforce development, and strategic partnerships across the region's diverse communities. We work closely with Destination Ontario and Destination Canada to leverage destination development and marketing opportunities to support incremental growth in the regional visitor economy.

We strongly support the Destination Stewardship Plan's comprehensive and forward-looking framework for sustainable tourism and destination development in Burlington. This plan not only elevates the city's capacity to welcome visitors responsibly, but it also aligns with the broader regional priorities of promoting sustainable economic impact, enhancing local quality of life, and deepening community collaboration. The emphasis on strong governance, signature neighbourhoods, diversified visitor experiences, placemaking, and a unified destination narrative is consistent with best practices in destination stewardship and regional tourism development.

RTO3 also recognizes Burlington Economic Development & Tourism as Burlington's designated Destination Marketing Organization and a valued partner in regional tourism development.

BEDT's ongoing leadership in destination marketing, stakeholder engagement, and collaborative program delivery contributes to a vibrant visitor economy that supports local businesses and enhances community vitality. Our organizations have worked together on shared priorities such as regional marketing promotion, stakeholder capacity building, and sustainability initiatives. We look forward to continuing and strengthening these partnerships through coordinated implementation of the Destination Stewardship Plan.

In particular, we applaud the Plan's integration of a unified destination brand strategy. A cohesive brand that reflects Burlington's unique attributes will enhance market visibility, support business competitiveness, and strengthen the region's overall tourism positioning. RTO3 values the opportunity to align regional marketing initiatives with local strategies like those articulated within the Destination Stewardship Plan to ensure consistent messaging, broadened reach, and amplified economic impact across visitor segments.

Destination stewardship, defined by intentional growth that balances economic benefit with environmental protection, social well-being, and community integrity, is essential for the long-term resilience of the tourism sector. At the regional level, RTO3's work in destination sustainability, partnership building, and integrated marketing underscores the importance of coordinated action across scales. We believe that the proposed stewardship framework for Burlington will complement ongoing efforts across the Hamilton Halton Brant region and support a more robust, resilient, and equitable visitor economy.

RTO3 Hamilton Halton Brant fully supports the adoption of the Destination Stewardship Plan and encourages Council to advance this initiative as a strategic investment in Burlington's future prosperity.

Respectfully submitted,



**Maria V. Fortunato**, Executive Director

Hamilton Halton Brant Regional Tourism Association (RTO 3)

**Mayor Marianne Meed Ward and Members of Council**

City of Burlington  
426 Brant Street  
Burlington, ON

**RE: Joint Letter of Support – TRN-02-26 Burlington Economic Development & Tourism Destination Stewardship Plan**

Dear Mayor Meed Ward and Members of Council,

On behalf of the Aldershot Village Business Improvement Area and the Burlington Downtown Business Association, we are pleased to express our strong and unified support for the Burlington Economic Development & Tourism Destination Stewardship Plan as presented in Report TRN-02-26.

The Destination Stewardship Plan establishes a long-term strategic roadmap for sustainable tourism development in Burlington, ensuring that visitor experience, community well-being, economic vitality, and environmental stewardship are balanced and aligned. As representatives of two of Burlington's primary commercial districts and main street business communities, we recognize the importance of this framework in strengthening local economic development across neighbourhoods.

Both the Aldershot Village Business Improvement Area and the Burlington Downtown Business Association were engaged as stakeholders in the development of the Destination Stewardship Plan. The collaborative process reflects the Plan's emphasis on coordinated destination governance, partnership, and placemaking as core implementation tools.

Downtown Burlington serves as the city's historic commercial core and waterfront district — Burlington's front door — anchored by Spencer Smith Park, cultural institutions, restaurants, retail, and year-round events. Aldershot Village, positioned at Burlington's western gateway and connected to key transit corridors, offers a complementary mix of independent businesses, dining, neighbourhood services, and proximity to major natural assets such as the Royal Botanical Gardens and LaSalle Park. Together, our districts represent critical components of Burlington's visitor ecosystem and signature neighbourhood identity.

We are particularly supportive of the integration of the new Destination Brand initiative within the Destination Stewardship Plan framework. A unified brand strategy that clearly articulates Burlington's identity — blending natural beauty, urban energy, culture, and community — will strengthen market positioning while ensuring consistent messaging across tourism promotion, economic development, and neighbourhood marketing.

Both BIAs currently maintain strong marketing partnerships with Burlington Economic Development & Tourism in its role as Burlington's Destination Marketing Organization. We look forward to these partnerships strengthening further through implementation of the Destination Stewardship Plan and the new Destination Brand strategy, ensuring coordinated campaigns, shared content, and integrated promotion that drives visitation to main street businesses across the city.

The Plan's focus on signature neighbourhood development, placemaking and enhanced public spaces, expansion and diversification of festivals and events, business and group travel attraction, transit-oriented development and improved connectivity, and seasonal demand management and sustainable growth directly supports the long-term vitality of Burlington's main street business

districts.

Tourism spending plays a meaningful role in sustaining restaurants, retail, entertainment venues, accommodations, and service providers throughout Burlington. A coordinated and diversified approach to destination development will distribute economic benefits more equitably, reduce pressure on peak areas, and strengthen the overall resilience of the visitor economy.

We also wish to acknowledge and express our support for Burlington Economic Development & Tourism as a key partner in developing programming that supports the main street business community. Through event support, visitor servicing, seasonal campaigns, business attraction, and collaborative initiatives, BEDT plays an important role in animating commercial districts and generating economic uplift. We look forward to continued collaboration with BEDT to co-develop programming that increases foot traffic, enhances neighbourhood vibrancy, and aligns with the broader stewardship objectives outlined in the Plan.

As Business Improvement Areas, we remain committed to working collaboratively with Burlington Economic Development & Tourism, the City of Burlington, and regional partners to advance implementation of the Destination Stewardship Plan in a way that supports sustainable growth, enhances quality of life, and reinforces Burlington's reputation as a welcoming and vibrant destination.

We fully endorse the Destination Stewardship Plan as a strategic investment in Burlington's future and in the continued success of our main street businesses and neighbourhood communities.

Respectfully submitted,

**For Aldershot Village Business Improvement Area**



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Andrea Dodd  
Executive Director  
Aldershot Village Business Improvement Area  
Date: Feb 25th, 2026

**For Burlington Downtown Business Association**



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Brian Dean  
Executive Director  
Burlington Downtown Business Association  
Date: Feb 25, 2026

# Horizon 2050

## Burlington's 25 Year Vision and Strategic Plan – Council Presentation

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March 3, 2026



# Horizon 2050 Project Journey



## 1. Initiate

*Setting ourselves up for success!*



## 2. Assess

*Where are we now?*



## 3. Engage

*Where do we want to go?*



## 4. Strategize

*How do we get there?*



## 5. Create

*Bring the Vision to Life!*

### Get Involved Burlington Project

**2,300+**

Project Page Views

**6,700+**

e-Newsletter Subscribers

### Social Media Campaign (Oct)

**28,018**

Post Impressions

**344**

Post Engagements

### Surveys and Sessions

**1118**

Survey Respondents

**2000+**

Public Engagement Events Participants

**8**

Public Engagement Sessions

**15**

Interviews with Council, City Staff, and Partners

# Horizon 2050 Strategic Positioning



## **An evolution, not a reset**

Horizon 2050 builds on the foundation of Vision 2040, reflecting how Burlington has grown and how the city is evolving for the future



## **People-first**

Vision and strategy puts people and their lived experience at the center of long-term planning and decision-making



## **Quality of life as the measure of success**

Success is defined by how people experience life in Burlington, not just by City outputs



## **Purposeful growth**

Growth is planned deliberately as a means to support community needs, well-being, and long-term sustainability



## **A collaborative future**

Horizon 2050 emphasizes shared responsibility and collaboration in shaping Burlington's future



## **Growth with people and place at the center**

Advancing Burlington's approach to growth, focusing on how growth supports everyday life, community culture, and the natural environment

# Recommended Horizon 2050 'Strategy On a Page'

## VISION

Burlington is a community where nature is protected, growth is purposeful, and everyone thrives

## MISSION

Burlington stands together—staying connected, caring for one another, and strengthening community well-being for generations to come

## STRATEGIC DIRECTIONS

Quality Services for all Communities

Neighbourhoods that Support Well-Being

Preserve the Environment & Promote the Natural Legacy

Enabled and Purposeful Growth

*Objectives*

*Outcomes*

*Objectives*

*Outcomes*

*Objectives*

*Outcomes*

*Objectives*

*Outcomes*

## GUIDING PRINCIPLES

Financially Responsible

Sustainable & Future-Ready

Communities Fostering Respect & Belonging

Economic Vitality

Innovative, Transparent & Data-Driven

# Recommended Horizon 2050 Vision Statement

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*Emphasizes a strong sense of place and civic identity*

*Emphasizes collective belonging and shared responsibility*

**“ Burlington is a community where nature is protected, growth is purposeful, and everyone thrives ”**

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*Green spaces and the lakefront preserved for generations*

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*Development, mobility, and services that are planned and deliberate to support community well-being*

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*Residents, businesses, and visitors have access to opportunity, feel connected, a sense of belonging and able to live well and fulfilling lives.*

# Recommended Horizon 2050 Mission Statement

---

**Burlington stands together – staying connected, caring for one another, and strengthening community well-being for generations to come**

# Recommended Horizon 2050 Guiding Principles



## Financially Responsible

The city **uses public resources responsibly** and designs services, programs, and community amenities that remain within reach for everyone.

As a community, we work together to make **thoughtful, balanced choices for all** that support **long-term financial sustainability**.



## Sustainable & Future-Ready

The city **protects and enhances our natural environment**, acts on climate change, and plans with **long-term responsibility**.

As a community, we contribute to sustainability by **caring for our natural spaces**, making **climate-minded choices**, and supporting a **resilient future** for generations to come.



## Communities Fostering Respect & Belonging

The city fosters **communities rooted in respect and belonging** through **strong partnerships** that create welcoming spaces.

As a community, we ensure **equitable access to services, safe and healthy environments**, and opportunities for all community members.



## Economic Vitality

The city supports a **strong, diverse local economy** that provides opportunities for residents and businesses to prosper.

As a community, we **champion local enterprise**, participate in economic life, and help build a Burlington where **everyone can succeed**.



## Innovative, Transparent & Data-Driven

The city operates with **openness, integrity, and accountability** - using modern digital tools, clear communication, and evidence to guide decisions and **build trust**.

As a community, we **engage constructively, stay informed, and participate meaningfully** in decision-making.

# Recommended Horizon 2050 Strategic Directions



## Quality Services for all Communities

*Burlington provides exceptional and efficient services to customers and community members. Community members feel connected and actively participate in civic life*



## Neighbourhoods that Support Well-Being

*Burlington's diverse neighborhoods are welcoming to all. Neighbourhoods are designed and supported to be safe, inclusive and encourage healthy living.*



## Preserve the Environment & Promote the Natural Legacy

*Burlington is a leader in environmental stewardship. The natural beauty of the lake front and green spaces are protected for future generations and enjoyed by all.*



## Enabled and Purposeful Growth

*Burlington grows its economy in priority sectors. Development is purposeful to meet the changing needs of the community. An integrated network of mobility solutions moves people and goods seamlessly.*

# Recommended Horizon 2050 Strategic Objectives



## Quality Services for all Communities

- The city aims to meet or exceed service levels and quality standards
- Foster meaningful civic engagement and participation
- Ensure transparency and accountability in governance
- Enhance customer experience through a customer-first approach
- Foster an ethical and collaborative organizational culture



## Neighbourhoods that Support Well-Being

- Strengthen social connectivity and community spirit
- Enable safe and inclusive neighborhoods
- Advance creative and adaptive city planning and development
- Foster equity and inclusion across all service
- Promote health and wellness for all community members



## Preserve the Environment & Promote the Natural Legacy

- Advance the established net-zero commitments for municipal operations and the broader community
- Preserve natural areas to maintain biodiversity and ecological resilience
- Expand and innovate urban greenspaces to support climate adaptation and improve community well-being
- Create vibrant, accessible green spaces that invite exploration, learning, and generational connection with nature
- Enhance municipal resilience to climate-related risks to protect essential infrastructure and maintain reliable service delivery



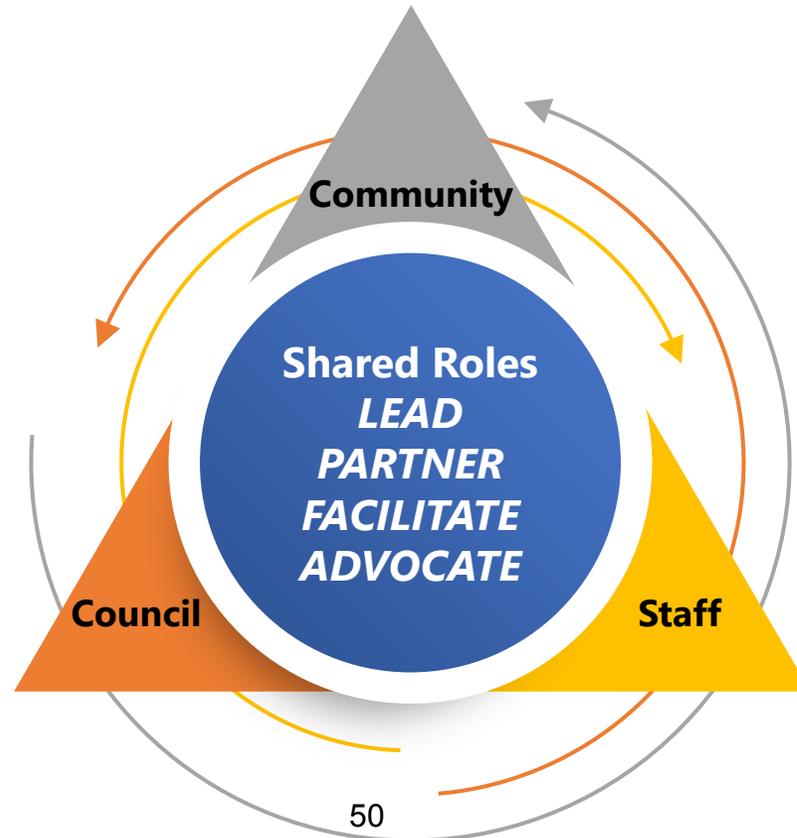
## Enabled and Purposeful Growth

- Drive sustainable economic growth in priority sectors to create quality jobs and long-term prosperity
- Deliver purposeful housing development to support diverse and changing needs
- Create an integrated mobility network with accessible and low-emission options
- Enhance connectivity and reduce car dependency through transit and active transportation

# Working Together to Achieve Success

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Achieving Horizon 2050 goals will require **shared effort across the Community, Council, and City Staff**. Each group plays multiple roles in advancing these priorities – at times leading initiatives, at times partnering with others, and in many cases facilitating collaboration or advocating for change.



# Wrap Up, Reflections & Next Steps

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**Questions?**

## **Next Steps:**

1. **Finalize Horizon 2050 (Apr 2026)**
2. **Communicate & Promote Final Approved Horizon 2050 (Apr – June 2026)**



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Mohawk College, 135 Fennell Avenue West  
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February 27, 2026

**To: City of Burlington Committee of the Whole**

**Subject: BACCC Comments Regarding City of Burlington Community Strategic Plan – Horizon 2050 (Report TRN-03-26)**

The Bay Area Climate Change Council (BACCC) represents a collaborative voice for climate action in the Hamilton-Burlington region. Members of the Council and our implementation teams span the region and represent organizations in the municipal, non-profit, education, and private sectors, and include citizen representatives.

We are writing to you today regarding the "Horizon 2050" long-term planning framework.

We applaud the City of Burlington for embedding climate mitigation and resilience as central requirements in Horizon 2050. It is essential that any long-term strategies for the City of Burlington ensure that we collectively drive action to reduce our polluting emissions and adapt to a changing climate.

### **Our Region's Climate Priorities**

The City's mitigation priorities should be to reduce emissions from the transportation and buildings sectors by (1) accelerating the modal shift from fossil-fuel powered vehicles to low-emissions transportation options, like walking, cycling, public-transit, and e-mobility, and (2) reducing emissions from the construction and operation of both new and existing buildings.

Climate resilience is also fundamental to ensure the region can withstand the increasingly severe impacts of a changing climate, safeguarding our community for future generations.

### **Horizon 2050 Successfully Advances Those Climate Priorities**

We are pleased to see that the proposed strategic directions and objectives embed the following critical actions:

- Advancing the established net-zero commitments for municipal operations and the broader community
- Preserving and expanding natural areas and urban green spaces to maintain biodiversity and ecological resilience, support climate adaptation, and improve community well-being
- Enhancing municipal resilience to climate-related risks
- Advancing the integrated mobility network with accessible and low-emission options
- Enhancing connectivity and reducing car dependency through transit and active transportation
- Advancing creative and adaptive city planning and development, including future-oriented community hubs supporting diverse needs. This aspect can be essential



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for equity-deserving communities in the face of climate-related risks like floods or power outages, as BACCC uncovered in our Equity Workshops of 2025 - our report on which [can be found here](#).

By embedding these priorities into Horizon 2050, the City of Burlington is not only planning for growth but is actively investing in the systems-level transformation necessary to secure a resilient, low-carbon future for all residents.

We are committed community partners for the City, with shared responsibility, for catalyzing the necessary climate action to achieve our climate and community goals. We look forward to continuing to resource and action this critical work in the years ahead.

Thank you for the opportunity to share our concerns.

Sincerely,

**Bay Area Climate Change Council**



**Burlington's Horizon 2050 Draft January 2026**

**Written Comments from the Burlington Sustainable Development Committee**

**Submitted: February 27, 2026**

The Burlington Sustainable Development Committee (SDC) appreciates the opportunity to provide input to the City of Burlington's Horizon 2050 Community Strategic Plan.

Based on a review of Burlington's "Horizon 2050 Strategic Plan: Strategic Direction and Objective (Final Draft)", the SDC supports the proposed Plan and offers the following comments and recommendations for consideration:

1. A consistent, integrated consideration of the environmental, social, and economic pillars of sustainability should be applied across all strategic directions and objectives to support comprehensive and effective implementation of the Plan.
2. The document is silent on Burlington's agricultural farmland and its capacity to contribute to regional food security and rural economic development, while delivering critical ecosystem services. With growing pressures on prime farmland from urban development across Ontario, the City should maintain a strong commitment to the surrounding Greenbelt and the long-term protection of agricultural land.
3. There are a number of occasions where terms are ambiguous or unclear. We recommend qualifying these terms or finding alternative wording to reduce confusion.

Thank you for considering our feedback. Detailed comments follow on the pages below that we hope will be useful in finalizing the Plan.

Sincerely,

Members of the Burlington Sustainable Development Committee

**Detailed Comments**

**Objectives**

<b>Objectives Specific Comments</b>	
Quality services for engaged communities	<p>Some suggested wording changes:</p> <ul style="list-style-type: none"> <li>• Foster <b>inclusive</b> civic engagement and participation</li> <li>• Enhance <del>customer</del> <b>community/citizen/etc.</b> experience through <del>customer</del> <b>people</b>-first approach</li> </ul> <p><i>“Customer” may not be the best fit here—community members interact with the city as residents or citizens, not customers.</i></p> <ul style="list-style-type: none"> <li>• “Foster an ethical and collaborative organizational culture”</li> </ul> <p><i>The term “ethical” is not clearly defined, and the intended organizational context is unclear. While the type of “organizational context” can be inferred in outcomes, we recommend being clear in the objective.</i></p> <ul style="list-style-type: none"> <li>• Should include efforts to bring diverse communities together through urban design, transportation upgrades, and promotion of festivals</li> </ul>
Communities designed for well-being	<ul style="list-style-type: none"> <li>• “Enable safe, inclusive, <b>and green</b> neighbourhoods”</li> </ul> <p><i>Should aim to enhance neighbourhood sustainability and livability through increased green space</i></p>
Preserving nature and promoting natural legacy	<ul style="list-style-type: none"> <li>• “Expand and innovate urban green spaces to support climate adaptation, <b>biodiversity, and other environmental priorities</b> to improve community <b>and ecosystem</b> well-being”</li> <li>• Should include clearer efforts addressing climate change both to reduce greenhouse gas emissions and to upgrade infrastructure coping with severe weather events.</li> </ul>
Enabled and purposeful growth	<ul style="list-style-type: none"> <li>• “Deliver purposeful housing <b>and community</b> development to support diverse and changing needs.”</li> </ul> <p><i>Should also be thinking about developing complete communities with appropriate amenities (especially grocery stores, connecting communities and greenspaces, etc.)</i></p> <ul style="list-style-type: none"> <li>• Should address affordability by encouraging reduced housing costs and attracting industry with higher paying jobs</li> </ul>

	<ul style="list-style-type: none"> <li>It is unclear what is meant by “priority sectors” in this context, as no examples are provided. Consider identifying current priority sectors and incorporating forward-looking analysis on sectors the City may wish to attract or grow in the future. For example, Mississauga’s deliberate development of its pharmaceutical cluster has supported high-quality employment.</li> </ul>
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**Guiding Principles**

<b>Guiding Principles Specific Comments</b>	
Sustainable and future-ready	<ul style="list-style-type: none"> <li>“We protect and enhance our natural environment, act on climate change, <b>biodiversity and other environmental priorities</b>, and plan with long-term responsibility”</li> </ul>
Communities built on fostering respect and belonging	<ul style="list-style-type: none"> <li>“We ensure equitable access to services, safe and healthy environments, and opportunities for all community members.”</li> </ul> <p><i>The term “opportunities” is unclear in this context.</i></p>
Economic vitality	<ul style="list-style-type: none"> <li>The City should prioritize a balanced approach that supports both complete communities and access to local, quality, and high paying employment for residents.</li> </ul>
Modern, transparent & data-driven	<ul style="list-style-type: none"> <li>Modern digital tools should be user-friendly and inclusive.</li> </ul>



February 27, 2026

To: **Committee of the Whole**  
City of Burlington  
426 Brant Street  
Burlington, Ontario L7R 3Z6

From: **West End Home Builders' Association**  
1112 Rymal Road East  
Hamilton, Ontario L8W 3N7

### **WE HBA Letter: Support for Report PWS-05-26 – Strategic Parking Framework for Downtown**

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Dear Mayor and Members of Committee of the Whole,

The West End Home Builders' Association ("WE HBA") is the voice of the land development, new housing and professional renovation industries in Hamilton, Burlington, and Grimsby. WE HBA represents 300 member companies made up of all disciplines involved in land development and residential construction. In the Hamilton CMA in 2024, which includes Burlington, residential construction contributed over \$4.6 billion in investment value and provided over 21,000 jobs paying about \$1.6 billion in wages.

WE HBA is in strong support for staff's recommendation to approve the Downtown Parking Plan (DPP) as outlined in Report PWS-05-26 and endorse the phased implementation strategy. A well-functioning downtown parking system is foundational to economic vitality, investment confidence, and the continued evolution of downtown Burlington as a complete and competitive urban centre. As our city accommodates plans to welcome new residential growth and mixed-use intensification, it is essential that parking be managed with a long-term perspective.

The City's parking lot lands are significant municipal assets that should be managed through a financial and land-use lens. Burlington should continue to explore (as they have begun under Scenario 4) reinvesting in these lands, through redevelopment, sale, or partnerships, to both enhance downtown vitality and generate sustainable revenue streams. We encourage the City to embrace a long-term vision to phase out surface parking lots, replacing them with integrated parking within mixed-use developments. This approach supports urban intensification, aligns with sustainability objectives, and helps offset infrastructure costs.

We support the concept of Inclusion in New Construction as part of a Public-Private Partnership (PPP) framework. This model allows for the integration of public parking within private developments, expanding access without additional land consumption. As city builders and developers, we know our members would welcome the opportunity to work together to discuss these opportunities. Examples such as Toronto's Green P Parking Program demonstrate how municipalities can successfully collaborate with the private sector to deliver efficient, self-sustaining parking systems. Similarly, Mississauga's Downtown Strategy and Hamilton's West Harbour initiatives illustrate how PPPs can leverage redevelopment to enhance parking and public amenities concurrently.

We recommend that the Community Benefits Charge (CBC) by-law be reviewed to recognize public parking facilities created through PPPs as an inherent community benefit. Notably, the 2022 Capital Cost



Recoveries Report identified “Future Downtown Public Off-Street Parking Facilities” as the top CBC funding priority with an estimated cost of \$18.5 million. These funds should be strategically reallocated or co-invested through PPP frameworks.

From a development and investment standpoint, clarity and predictability in parking policy are critical. The proposed performance-based framework, updated permit strategies, temporary displacement policies, and the formalization of public-private access agreements provide a more coordinated and transparent structure for managing growth. Importantly, Phase 2 modelling confirms that anticipated residential development is not expected to overwhelm the municipal parking system, particularly where new projects provide parking on-site. This evidence-based conclusion should provide confidence to Council and the broader community that intensification and parking management can advance together responsibly.

We also support the Plan’s balanced perspective on future expansion. Directing staff to continue monitoring conditions and planning for potential long-term capital initiatives while avoiding premature commitments ensures that any future parking structure is informed by real performance data, financial capacity, and evolving mobility patterns. This is the type of measured approach that protects taxpayers while maintaining flexibility for future growth.

By managing parking as a strategic asset rather than a static supply to be expanded by default, the City positions itself to strengthen economic competitiveness, improve customer access, and reinforce its climate and mobility commitments. As such, WE HBA respectfully supports the staff recommendations contained in Report PWS-05-26 and the proposed phased implementation.

Thank you for your leadership and consideration.

Sincerely,

**Mike Collins-Williams, MCIP, RPP**  
Chief Executive Officer  
West End Home Builders’ Association



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Mohawk College, 135 Fennell Avenue West  
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February 27, 2026

**To: City of Burlington Committee of the Whole**

**Subject: BACCC comments on Downtown Burlington Parking Plan (PWS-05-26)**

The Bay Area Climate Change Council (BACCC) represents a collaborative voice for climate action in the Hamilton-Burlington region. Members of the Council and our implementation teams span the region and represent organizations in the non-profit, education, public and private sectors.

We are writing in regards to the "**Downtown Burlington Parking Plan: Final Report and Implementation Plan**" (January 2026). BACCC welcomes the City's transition toward further aligning car-centric infrastructure with the Integrated Mobility Plan and people-centric design. In alignment with Burlington's climate resilience and emission reduction targets, we believe the City has an opportunity to connect vehicle-centric infrastructure investment directly to both climate and energy resilience.

BACCC has the following endorsements and recommendations:

**1. Endorsement: Alignment with the Integrated Mobility Plan**

BACCC strongly endorses the plan's commitment to the IMP's targets, specifically the goal of reducing private automobile trips in the downtown core from 90% to 50% by 2051. We support the recommendation to monitor and adjust parking minimums, as mandated minimums conflict with the City's ability to meet its transportation emissions targets.

**2. Endorsement: Mobility Hubs**

We support the proposed establishment of mobility hubs within municipal lots. Grouping transit, shared mobility services, and active transportation amenities into centralized plazas is essential for reducing single-occupancy vehicle dependency and optimizing urban space for people rather than just vehicle storage.

**3. Endorsement: Exploration of Green Infrastructure**

BACCC endorses the staff recommendation to explore high-impact green infrastructure opportunities within the parking network. Transitioning toward permeable surfaces is a vital tool for building climate resilience in Burlington. Permeable paving allows for direct water infiltration, which significantly reduces the burden on municipal storm sewers and helps mitigate flood risks during extreme weather events.



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#### **4. Recommendation: Investigate Opportunities to Integrate Energy Resilience**

As indicated in the report, the City intends to investigate a potential new parking structure of up to 200 spaces, in which there is a significant opportunity to build energy resilience into the structure. Recognizing the importance of climate and energy resilience, BACCC recommends the City investigate the feasibility of integrating solar PV arrays into this structure. Linking renewable energy generation directly to parking assets provides a sustainable way to: power the expanding EV charging network, mitigate the urban heat island effect, provide energy resilience, and decrease grid dependency.

BACCC believes that by prioritizing infrastructure investments that serve dual purposes, such as managing parking demand while building weather and energy resilience, the City of Burlington can ensure its parking strategy acts as a modern framework for climate action.

Thank you for the opportunity to share our concerns.

Sincerely,

Bay Area Climate Change Council



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Mohawk College, 135 Fennell Avenue West  
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February 27, 2026

**To: City of Burlington Committee of the Whole**

**Subject: BACCC COMMENTS REGARDING ELECTRIC VEHICLE CHARGING POLICY AND PRICING OPTIONS (PWS-06-26)**

The Bay Area Climate Change Council (BACCC) represents a collaborative voice for climate action in the Hamilton-Burlington region. Members of the Council and our implementation teams span the region and represent organizations in the non-profit, education, public and private sectors.

We are writing in regards to the "Electric Vehicle Charging Policy and pricing options" (**Report PWS-06-26**).

BACCC's goal is to ensure the Hamilton-Burlington region achieves net zero emissions by 2050. Emissions from the transportation sector account for 17% of our region's total emissions, and 46% of Burlington's emissions. The pathway to net zero transportation emissions requires a shift from traditional fossil-fuel powered vehicles to zero carbon vehicles, like EVs.

Building, maintaining, and expanding public charging infrastructure is critical to support current EV use and encourage further uptake, as highlighted in BurlingtonGreen's 2022 *E-Mobility Strategy*.

BACCC supports the City in its effort to provide EV charging infrastructure for the community. We trust that with improved cost-recovery, the City will continue to expand its EV charging network.

In alignment with City Staff's recommendation, BACCC endorses the adoption of **Option 4** in the proposed pricing strategy. We offer the following additional justification, beyond what's set out in the staff report:

1. **Promotion of Energy Resilience and Grid Balancing:** Option 4 includes a strategic overnight rate of \$0.50/hour between 9:00 p.m. and 7:00 a.m.. This lower rate incentivizes charging during off-peak hours, effectively shifting energy demand away from daytime peaks and mitigating constraints on the local electricity grid. By encouraging residents to utilize chargers when they would otherwise sit idle, the City maximizes the efficiency of its existing energy infrastructure.
2. **Accelerating Adoption via Residential Accessibility:** Many residents, particularly those in multi-unit buildings, lack access to private home charging. Option 4 addresses this "charging gap" by providing an affordable overnight public option, making EV



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ownership a more viable reality for a broader segment of the population. Strengthening this accessibility is essential for continued adoption and city-wide decarbonization, building on the 500 tonnes of greenhouse gas emissions already saved through the City's EV charging network.

In order to reduce emissions from transportation, an ongoing increase in EV ownership is required. By investing in the necessary infrastructure, the City of Burlington can help incentivize and drive this uptake. BACCC believes that by adopting Option 4, the City of Burlington will balance the needs of energy resilience and community accessibility, while ensuring financial sustainability that can allow charging infrastructure to scale alongside the uptake of electric vehicles.

Thank you for the opportunity to share our support for this initiative.

Sincerely,

**Bay Area Climate Change Council**

**From:** [Hordyk, Debbie](#) on behalf of [Mailbox, Clerks](#)  
**To:** [Rudy, Jo-Anne](#); [Gillies, Suzanne](#); [Gosse, Roxanne](#); [Clements, Shelby](#)  
**Subject:** FW: Support for Indwell's projects  
**Date:** Friday, February 27, 2026 12:19:42 PM

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-----Original Message-----

From: Cathy Greven [REDACTED]  
Sent: Friday, February 27, 2026 11:59 AM  
To: Mailbox, Clerks <Clerks@burlington.ca>  
Subject: Support for Indwell's projects

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good morning,

I would like to replace my request to delegate with an email of support for the Indwell project being proposed for Waterdown Road just north of Plains Road.

I am writing on behalf of the Faith Communities of Halton who will be meeting this afternoon and who have been meeting for more than a year now looking at possibilities of affordable housing in Burlington.

We are indeed supportive of the Indwell project that will provide many affordable units in the City of Burlington.

I will write in more detail if you wish to hear more from our group, but timing is off the greatest importance.

Cathy

Sent from my iPad

**From:** Jerry Fairbridge  
**Sent:** Friday, February 27, 2026 12:34 PM  
**Cc:** Rudy, Jo-Anne <Jo-Anne.Rudy@burlington.ca>  
**Subject:** Written submission in support of 12.1 City Land for Affordable Housing – For March 3 Committee of the Whole.

**CAUTION:** This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

**Re: Support for Indwell in Burlington**

Dear Madam Mayor and Councillors,

I am writing in support of the reports brought forward by City of Burlington Community Planning and Legal staff recommending use of municipal land for an affordable housing development by Indwell.

I write to you as a member of Session (Elder) of Burlington East Community Church, formerly Burlington East Presbyterian Church. In the past year, we've seen increased needs in our local ministry, what we call our backdoor ministries. We hand out Walmart gift cards and gas cards; we support Food For Life. We chat with people about housing and where to find help, coming into close contact with the homeless and precariously housed. Sometimes we find people sleeping overnight on the property. We advocate for supportive housing. This is where a petition originated calling for a change in provincial government housing policy - distributed by Halton Faith Advocates and signed so far by close to 1,800 people. It has been presented twice so far to the provincial legislature.

I'm sure you know of Indwell's strong reputation for creating and supporting long-term affordable housing in southern Ontario. They do a superb job in Hamilton, Woodstock, Norfolk County, London, Waterloo Region, Mississauga and St. Thomas.

You also know the need for much more of this type of housing in Halton with more than 8,000 households on the waiting list for community housing. Your own policies have been aimed at increasing the supply through ARUs. And you know the numbers of precariously housed, and how interceding at the right time can break a cycle of poverty for generations.

For many reasons, please support the proposal to enter into a long-term land lease with Indwell on 1022-1030 Waterdown Road and provide funding from the city's Housing Accelerator Fund to support the development of 75 units of deeply affordable housing.

Burlington has shown great leadership in addressing these vital housing needs. Thank you for that, and I hope Indwell can count on your support.

Sincerely,

Jerry Fairbridge

1 March 2026

**Re: Support for Indwell in Burlington**

Dear Madam Mayor and Councillors,

I am writing in support of the reports brought forward by City of Burlington Community Planning and Legal staff recommending use of municipal land for affordable housing development by Indwell.

I am writing to you as a concerned community member about the growing issue of homelessness in our city. As someone who has worked with social services, I am interested in helping with this issue. I live near Central Park and every day I see more individuals on the streets without a safe place to live and unable to access the services they need. In fact, a few weeks ago I noticed that an individual who was camped out had started a fire only to keep warm. Although I felt bad doing it, I called 911 as the camp was close to the Petro Station where there is a lot of dry brush and trees. This is only one example that I have witnessed. I believe that Indwell's holistic approach to supportive housing is crucial to assisting with Burlington's homelessness issue.

Indwell has a strong track record of working with communities across Southern Ontario to create well-designed, long-term affordable housing buildings. Indwell supports 1,300 people in buildings in Hamilton, Woodstock, Norfolk County, London, Waterloo Region, Mississauga and St. Thomas. Locally, this includes 550 apartments operated by Indwell in Hamilton.

Recent data illustrates the scale of the affordable housing crisis in our community. There are 319 individuals experiencing homelessness in emergency shelters, transitional housing, or other temporary accommodation across Halton Region, according to the 2024 Point-in-Time Count, a 10% increase compared to the 2021 enumeration. Halton Region's community housing waiting list has over 8,000 households. Locally, 45% of the 18,000 renter households in Burlington are paying unaffordable rents, according to the 2021 census. Rents are increasingly out of reach for low- and middle-income households, including people receiving social assistance, retail and service workers, seniors, students, and young families.

In the context of the overwhelming need for affordable housing, I urge you to support the proposal to enter into a long-term land lease with Indwell on 1022-1030 Waterdown Road and to provide funding from the city's Housing Accelerator Fund to support the development of 75 units of deeply affordable housing. I commend Burlington councillors and staff for your leadership in using all the tools at your disposal to address this pressing need in our community.

Thank you for noting my support as you consider this matter.

Regards,

Mary Kay Aird

# Statutory Public Meeting and Recommendation Report

Delegated Authority By-law Amendments and Enabling Official Plan Amendments

Report Number: LLS-13-26

Committee of the Whole

March 3, 2026



# Purpose of Report

- Combined two separate but related reports into one.
- Official Plan Amendments to enable Planning updates to Delegated Authority By-law.
- Statutory Public Meeting is for the enabling Official Plan Amendments.



# Enabling Official Plan Updates

- If OPA approved, it would broaden the listing of technical changes to both the BOP, 2020 and the BRPOP, 1995 that would not require an Official Plan Amendment



# Additional Official Plan Updates

- Transitional and Administrative Matters
  - PPS, 2020 and Growth Plan revocation
  - Provincial Planning Statement, 2024
  - Transition of upper-tier planning responsibilities
  - Potential consolidation of Ontario's conservation authorities
- Minor amendment to clarify both the adoption and approval date of the City's Official Plans
- Withdraw obsolete policies



# Staff Recommendation

- Adopt the Enabling Official Plan Amendments proposed through this Statutory Public Meeting.
- Approve the proposed revisions to the Delegated Authority By-law in accordance with the recommendations found in Report LLS-35-25
- Once OPA 8 and BROPA 2 are in full force and effect, prepare a by-law further amending By-law 71-2023

