



Regular Council
Addendum Items

Date: July 15, 2025
Time: 9:30 am
Location: Council Chambers, City Hall, second floor

Pages

11. Delegations

11.1 *Kirk Robinson regarding confidential legal report regarding provincial facilitation for Millcroft Golf Course (LLS-41-25)*

11.2 *Jim Thomson regarding confidential legal report regarding potential litigation for aquatics procurement (LLS-42-25)*

1 - 13

20. Motion to Receive and File Information Items

20.4 *Correspondence from Thomas Duffries regarding motion memorandum regarding budget 2026 (COW-12-25)*

14 - 17

Aquatics Procurement

LLS-42-25

To : Council July 15, 2025

A Certificate of Incorporation

Ontario  Ministry of Public and Business Service Delivery / Ministère des Services au public et aux entreprises

Certificate of Incorporation **Certificat de constitution**

Not-for-Profit Corporations Act, 2010 Loi de 2010 sur les organisations sans but lucratif

BURLINGTON RESIDENTS' ACTION GROUP
Corporation Name / Dénomination sociale

1000961016
Ontario Corporation Number / Numéro de société de l'Ontario

This is to certify that these articles are effective on La présente vise à attester que ces statuts entrèrent en vigueur le

August 01, 2024 / 01 août 2024

V. Quintanilla W.
Director / Directeur
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

The Certificate of Incorporation is not complete without the Articles of Incorporation Le certificat de constitution n'est pas complet s'il ne contient pas les statuts constitutifs

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.
V. Quintanilla W.
Director/Registrar



Copie certifiée conforme du dossier du ministère des Services au public et aux entreprises.
V. Quintanilla W.
Directeur ou registrateur

What you Currently get at the Registry

Ontario  Ministry of Public and Business Service Delivery / Ministère des Services au public et aux entreprises

Certificate of Amendment / Certificat de modification
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

BURLINGTON AQUATIC DEVI LRAYS
Corporation Name / Dénomination sociale

1108258
Ontario Corporation Number / Numéro de société de l'Ontario

This is to certify that these articles are effective on / La présente vise à attester que ces statuts entreront en vigueur le
November 15, 2024 / 15 novembre 2024

V. Quintanilla W.
Director / Directeur
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

The Certificate of Amendment is not complete without the Articles of Amendment / Ce certificat de modification n'est pas complet s'il ne contient pas les statuts de modification

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.
V. Quintanilla W.
Director/Registrar



Copie certifiée conforme du dossier du ministère des Services au public et aux entreprises.
V. Quintanilla W.
Directeur ou registrateur

Ontario  Ministry of Public and Business Service Delivery / Ministère des Services au public et aux entreprises

Certificate of Amendment / Certificat de modification
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

GOLDEN HORSESHOE AQUATIC CLUB
Corporation Name / Dénomination sociale

1844215
Ontario Corporation Number / Numéro de société de l'Ontario

This is to certify that these articles are effective on / La présente vise à attester que ces statuts entreront en vigueur le
October 24, 2024 / 24 octobre 2024

V. Quintanilla W.
Director / Directeur
Not-for-Profit Corporations Act, 2010 / Loi de 2010 sur les organisations sans but lucratif

The Certificate of Amendment is not complete without the Articles of Amendment / Ce certificat de modification n'est pas complet s'il ne contient pas les statuts de modification

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.
V. Quintanilla W.
Director/Registrar



Copie certifiée conforme du dossier du ministère des Services au public et aux entreprises.
V. Quintanilla W.
Directeur ou registrateur

Request for Archival Information

Transaction Number / Numéro de transaction: APP-A10722581082
Generated on: July 11, 2025, 17:41 / Généré le: 11 juillet 2025, 17:41

Ontario  Ministry of Public and Business Service Delivery
Ministère des Services au public et aux entreprises

Certified Document Copies **Copies de document certifiées**

BURLINGTON AQUATIC DEVILRAYS
Corporation Name / Dénomination sociale

1108258
Ontario Corporation Number / Numéro de société de l'Ontario

18
Total number of pages (excluding certification page) / Nombre total de pages (excluant la page de certification)

Note: The Ontario Business Registry was established on October 19, 2021. A separate search must be conducted for documents filed on or after that date.
Remarque: Le Registre des entreprises de l'Ontario a été créé le 19 octobre 2021. Une recherche distincte doit être effectuée pour les documents déposés à cette date ou après.

V. Quintanilla W.
Director / Directeur

Certified a true copy of the record maintained by the Ministry of Public and Business Service Delivery prior to October 19, 2021.
Copie certifiée conforme du dossier conservé par le ministère des Services au public et aux entreprises avant le 19 octobre 2021.

V. Quintanilla W.
Director / Registrar
Directeur ou registrateur



Entity Name: GOLDEN HORSESHOE AQUATIC CLUB
OCN/BIN: 1844215
Transaction Number: APP-A10839470447

Dear Client,

The following search product you requested from ServiceOntario on July 13, 2025 is being converted into electronic copies and will be sent to you once complete:

- Archive Document Package

Please take a [2 minute survey](#) to tell us about your use of the Ontario Business Registry.

Would Business Reject a Bid for this Reason?

- Unlikely
- Business would have evaluated both bids to see if they met the technical specifications.
- If the only defect in the bid was the Certificate of Incorporation, they most likely would have called the customer and given them a chance to rectify the issue.
- Given the 40 year relationship with the supplier/vendor they probably wouldn't even have done that. They might actually need a certificate from a new bidder.
- Respect is important in business and the only real reason they would reject the bid was if the price comparison favoured the other Bidder.

This Was not a Procurement Process

- There was no profit motive
- A commercial operation is better able to assess risk
- BAD never even considered what would happen if they lost.

- City is to blame. The Soccer clubs told you what would happen.
- At the December Meetings in 2019 staff stated that the allocation process wouldn't change in 2020 that only the Framework was being approved.
- Swim team RFP was issued before Framework was approved.

Proposed Remedy

- BAD has stated they need 40 hours/week of the 50/hours
- I don't know how these numbers are derived but the RFP had 1800 hours of indoor time and 200 hours of outdoor.
- I expect that the 40 vs 50 is for the indoor portion only because they need the outdoor to run their swim meet.
- So give BAD whatever the 40 vs 50 represents plus the outdoor time
- Give GHAC the same. They were abused by this process and in 2020
- That means displacing some adult swimmers who can find commercial or other providers.

Scarce Resource Allocation

- RFP is great for commercial enterprises
- Issue an RFP stating what you have to sell
- Bidders submit proposals meeting the specifications and giving their price.
- Bids are evaluated for technical compliance
- You are selling 2000 hours of pool time so the high bidder should win.
- If you were buying a service provider then you be paying the low bidder.

Professional Process?

- City said they would issue intent to award one week after receipt of bid
- City actually took 7 weeks
- They originally gave the Bidders 2 weeks to prepare the bids.
- They had to extend that to 4 weeks. Non-profits are run mostly by volunteers
- One week was enough time to determine the BAD bid was non-compliant.

Community Engagement

- Volunteers deserve respect
- The City relies on volunteers to run many of their programs,
- What message does this send to all the other organizations
- The reward for 40 years of volunteer effort was don't let the door hit you on your way out.
- Councillor Kearn was right this will have a major impact on the Reputation of the City. Audit Committee needs to Investigate and make findings public.
- The City need to act urgently you have all the facts.

Transparency

- Democracy Dies in Darkness – Washinton Post.
- Bid and Tenders web site states that you can review documents for free, you only need to pay to down load.
- City or Burlington doesn't allow free review anymore.
- How does this square with the access to information policy or Freedom of Information law?

Going Forward

- The Live and Play plan needs to be revised.
- Burlington is not planning to add a pool until 2042 to 2050.
- Burlington is a city with one of the highest incomes In Canada
- For a population of 200,000 you have 6 pools one of which is nor usable by swim teams.
- I grew up in a City of 40,000 people. It had at least 3 six lane 25 yard outdoor pools. They are still in use today.
- Where is the Recreational Swim Team program for kids?
- Other sports have house leagues.

Dixie Park Pool Lachine QC - no Parking Spaces



City of Burlington 2026 Budget Proposal

Executive Summary

The 2026 budget proposal builds on Burlington’s commitment to sustainability, safety, community vibrancy, and fiscal responsibility. This integrated plan supports strategic infrastructure renewal, environmental leadership, organizational modernization, and enhanced community well-being — setting the city on a strong path toward a resilient and inclusive future.

Key Recommendations

1. Employee Compensation and Well-being

- Freeze non-union pay for 2026 and 2027, prioritizing fiscal discipline while protecting service delivery.
 - Enhance employee wellness:
 - Expanded mental health and well-being supports.
 - Begin phased implementation of a 4-day workweek.
 - Increase starting vacation entitlement to three weeks, with accelerated progression timelines.
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2. Transit Service Enhancements

- Add 16 transit drivers in 2026, no new buses, funded through increased ridership and reduced overtime.
- The proposed amount does not help Burlington achieve its now expired Transit Plan. While Burlington Transit has made terrific gains in its ridership, it has not completed its goals of improving service. This amount will help achieve the goals set out in the plan. Council should ask that Staff develop a Service Plan for 2026 consisting of options that will range from increasing service with 5 Operators, 8 Operators and 16 Operators. These Service Plan options should be developed and presented to Council during Budget 2026 and refined for implementation in June 2026. Handi-Van service should not be expanded at this time.

- Free transit initiatives:
 - Free Summer transit for students to be permanently funded
 - Free Christmas and March Break transit, funded through the Youth Initiatives Reserve as a pilot pending results from Summer ridership.
 - Free transit and shuttles during Sound of Music Festival and RibFest, and free transit on Canada Day and New Year’s Eve, funded potentially through the Municipal Accommodation Tax (MAT) and sponsorships.
 - Pilot renewable diesel transition for transit and fleet vehicles to advance climate targets.
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3. Infrastructure and Environmental Investments

- Increase the Infrastructure Renewal Levy to 3% gradually from 2026-3031, strengthening funding for critical asset renewal and resiliency.
 - Use the Infrastructure Renewal levy to support:
 - The Multiyear Community Investment Fund.
 - Immediate expansion of the tree replacement program, increasing the planting/replacement ratio to 3:1, strengthening Burlington’s climate adaptation and urban canopy goals.
 - Dedicate MAT revenues to develop a Sport Tourism, Development, and Infrastructure Strategy, enhancing economic activity and community health.
 - This strategy should be used to attract more sport events and tourism in Burlington but also develop the infrastructure needed. This strategy should specifically look at developing a 50m Pool, Indoor Soccer facility and other sport infrastructure located at Sherwood Forest Park.
 - Explore Sustainability-as-a-Service models to advance Net Zero goals, leveraging private-sector partnerships for building retrofits, fleet electrification, and green infrastructure.
 - Use the Green Initiatives Reserve to fund:
 - The next Climate Action and Resilience Plan.
 - Wind Study
 - Biodiversity Strategy, to enhance local ecosystems.
 - Feasibility study on implementing District Energy, supporting low-carbon community-scale heating and cooling.
 - Increase funding for new community gardens, advancing local food security and neighbourhood connection.
 - Explore opportunities to increase naturalized areas, reducing maintenance costs and improving climate and ecological resilience.
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4. Downtown and Mobility Strategies

- Initiate a Transportation Demand Management (TDM) Strategy, supporting sustainable, active travel potentially funded by parking reserves given the current ongoing parking strategy for the Downtown.
 - Use parking revenues to fund the next Downtown Burlington Master Plan, ensuring vibrancy and economic vitality.
 - Increase Automated Speed Enforcement (ASE) cameras to 8, enhancing road safety and advancing Vision Zero goals.
 - Accelerate the Mainway Grade Separation Project to 2026, beginning planning and early design to improve safety, reduce delays and unlock a important economic corridor.
 - Initiate a Rail Crossing Planning Project, covering Mainway and all crossings in the Integrated Mobility Plan, prioritizing safety and future grade separations.
 - Implement ward-based Vision Zero community safety plans, modeled on Sheldon Creek:
 - Develop tailored local traffic safety and speed management plans in each ward.
 - Engage residents, schools, and stakeholders in co-design.
 - Include data-driven traffic calming, safe crossings, neighborhood design improvements, and targeted education campaigns.
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5. Organizational Capacity and Customer Service

- Extend the HERO coordinator contract for two additional years, enhancing customer service capacity.
 - Add a Sport Tourism Coordinator, funded via MAT, to drive sport event attraction and strategy implementation.
 - Add a TDM Coordinator, to lead TDM strategy rollout and active transportation initiatives.
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6. Youth and Community Development

- Initiate a new Youth Strategy, funded through the Youth Initiatives Reserve, to engage youth, support leadership development, and improve access to programs and services.
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7. Revenue Generation and Long-term Sustainability

- Launch a sponsorship and advertising review, to expand non-tax revenue streams.
 - Conduct a feasibility study on a potential Stormwater Fee, integrated into the Stormwater Management Plan, to secure sustainable funding for climate resilience infrastructure.
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8. Service Review, Transformation, and Civic Engagement

- Launch, with resident involvement, a transparent Service Review and Transformation Committee, starting in 2026 and preparing recommendations for the 2027 Budget:
 - Evaluate and modernize City services.
 - Identify efficiencies and ensure alignment with evolving community needs.
 - Approach: Collaborative, transparent, and community-engaged.
 - Explore participatory budgeting beginning in 2027, empowering residents to propose and vote on local investment priorities, strengthening civic engagement and trust.
 - Bring forward all options to achieve the tax rate as set out by the Mayor.
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9. Comprehensive Staff and Project Inventory

- Bring forward to Council a consolidated list of:
 - Unfunded staff positions, supporting future workforce strategy.
 - Approved and unapproved initiatives, for strategic prioritization.
 - Capital projects, with funding status and readiness to advance.
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Conclusion

The 2026 budget proposal is a robust, strategic roadmap that balances Burlington’s immediate service needs with long-term goals for sustainability, safety, community vibrancy, and organizational transformation. Through increased infrastructure investment, enhanced mobility and climate action, support for youth and neighborhoods, and new engagement initiatives, Burlington will continue to lead as a resilient, inclusive, and future-ready city.
